

## Session 5: Green industrial policy

### *Chair of session*

Time and location

# National industrial policy and the North-South convergence: state-owned enterprises as agents of change

*Lucrezia Fanti<sup>a</sup>*  
*Marcelo C. Pereira<sup>b</sup>*  
*Maria Enrica Virgillito<sup>a,c</sup>*

*<sup>a</sup>Università Cattolica del Sacro Cuore, Italy*

*<sup>b</sup>Universidade Estadual de Campinas, Brazil*

*<sup>c</sup>Scuola Superiore Sant'Anna, Italy*



# *Table of contents*

1. Motivation and research question
2. Model description and validation
3. Model results
4. Conclusion
5. Q&A

1

Motivation and research  
question  
*Understanding the role of state-  
owned enterprises*

# Industrial policy opportunities

## *SOEs as policy instruments: the last taboo?*

Is **industrial policy** an effective instrument to foster economic convergence for a developing country?  
Are **state-owned enterprises** (SOEs) an adequate tool for industrial policy?

The case of **China** is a representative example of the capacity of policies to reorient the country's development trajectory while leveraging on the **energy-transition** opportunities (Dosi et al., 2015).

More recently, even the **European Union** is considering the importance of coordinated investment plans, as demonstrated by the **Green New Deal** and the **clean hydrogen** strategy (Wolf et al., 2021).

Particularly, industrial policies supporting the transition from **GHG-emitting technologies** (Rodrik, 2014) might represent an important instrument for developing countries to catch-up with developed ones.

SOEs have been playing a **significant role** in many developing countries, as key actors for targeted **industrial policy**, as in the case of Asian Tigers (Di Maio, 2009), China (Cimoli et al., 2020), Brazil (Suzigan, 1996), and Italy (Gasperin, 2022).

2

Model description and  
validation

*A comprehensive multi-country  
model*

# Research questions & objectives

## *The role of SOE in high-level industrial policy*

Research questions:

- Which industrial policy instruments one could envision **beyond trade** or **taxation** interventions?
- How can we model and study the **real agents** of such industrial policies, like SOEs?
- How can we model SOE main **attributes** and **deployment** strategies?

Our objective is not simply to study the ex post outcomes of industrial policy, but rather to **model** SOEs as **explicit agents** potentially capable to drive industrial dynamics, institutional build-up, and growth.

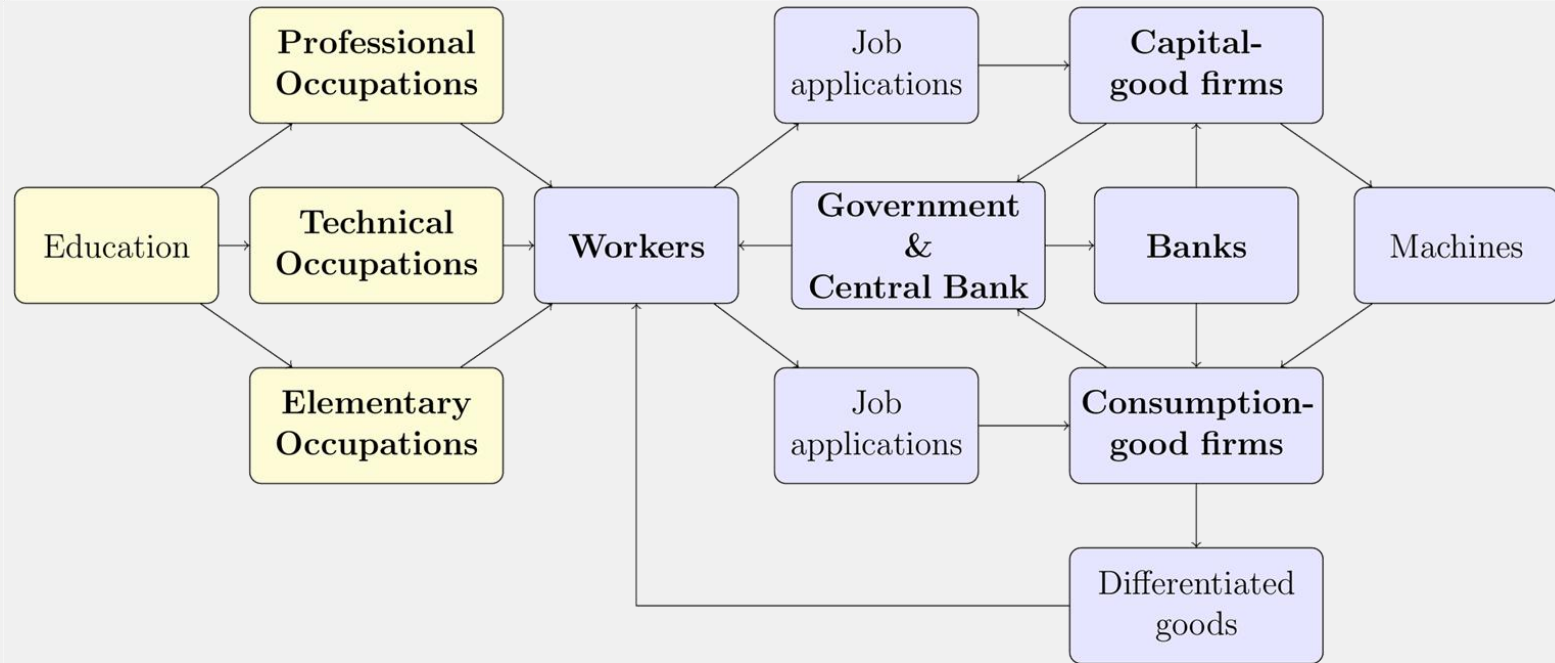
We propose a North-South ABM wherein two countries are initially **differentiated** just in term of **education** expenditure (Fanti et al., 2023) and compare the asymmetric macroeconomic performance.

We explicitly model SOEs in the South as **top-technology**, but failing, private firms **rescued** by the government to assess their role on macroeconomic performance. Focus on:

- Leader-laggard dynamics emerging from **different education** set-ups;
- International **trade** (machine and consumption-goods) and **competitiveness** (exchange rate);
- The role of SOEs on the **convergence** pattern of the laggard country.

# Model structure

*Two full countries with advanced labor market*





# Education and productivity dynamics

## *Countries calibrated to real N-S pattern*

Individuals may have **primary**, **secondary** or **tertiary** education attainments.

Education is **publicly** provided by government as a share of nominal GDP:

$$G_t^{ed} = \epsilon_{ed} Y_{t-1}$$

$\epsilon_{ed} \in [0, 1]$  is the only differential parameter among countries (5% in the North and 4% in the South)

Individual education level is obtained from a **calibrated Beta** distribution:

$$ed_\ell \sim 16 \text{Beta}(g \alpha_{ed}, \beta_{ed}/g), \quad g = (\epsilon_{ed}/\epsilon_{ad})^{\vartheta_{ed}},$$

$(\alpha_{ed}, \beta_{ed}) \in \mathbb{R}_+^2$  define the Beta PDF proxy to the education attainment of the leading country ( $g = 1$ ).

Education levels affect the probability of a capital-good firm to access **innovation** and **imitation**, impacting on **productivity dynamics** in both sectors.

Worker individual education **attainment** together with current (learning-by-doing) **skill** level defines individual labor **productivity**, driving firm-level consumption-good costs and prices.

# Exchange rate & international trade

## *Countries calibrated to real N-S pattern*

The North-South **trade** includes both **capital** and **consumption** goods, and currencies are fully **convertible**, supported by central banks unlimited support.

The exchange rates determine the **domestic prices**  $p_{i|j,t}^m$  of imported goods. Gross prices paid by firms/consumers to buy an imported machine/final good from a capital/consumption-good firm from the other country (inclusive of duties and transaction costs), is:

$$p_{j|l,t}^m = \frac{e_{y,t} p_{i|j,t}}{e_{w,t} (1 - tr_y^{mk|mc}) (1 - tr_w^{x_1|x_2})},$$

$tr_y^{mk}, tr_y^{mc} \in [0, 1[$  are the country-specific duties imposed on imports, and  $tr_w^{x_1}, tr_w^{x_2} \in [0, 1[$  are the corresponding export duties and costs associated to exports.

The **nominal** exchange rate evolves according to the **current account** conditions:

$$e_{y,t} = e_{y,t-1} \left( 1 - \gamma_y^e \frac{TB_{y,t-1}}{e_{y,t-1} Y_{t-1}} \right), \quad Y_t = \sum_w \frac{Y_{w,t}}{e_{w,t}},$$

$\gamma_e \in \mathbb{R}$  a country-specific exchange-rate sensitivity to trade (un)balance  $TB_{y,t}$  to the countries GDP  $Y_{y,t}$ .

# State-owned enterprises

## *Supporting capital-good top-tech firms*

Under usual conditions, firms in both sectors are **private**

Under a specific policy setting, the **government may intervene** when capital firms producing advanced machinery are **exiting** the market because of financial (bankruptcy) or market (sales) **troubles**.

The intervention may be applied only to firms that satisfy a minimum **technological threshold**:

$$A_{i,t}^{\tau} > \gamma_g^1 \bar{A}_t^{\tau}$$

$\gamma_g^1 \in \mathbb{R}_+$  is a parameter,  $\bar{A}_t^{\tau}$  is the average productivity of current machines in the market, and  $A_{i,t}^{\tau}$  is the productivity of the troubled capital-good firm.

The government rescues only the **best eligible firm** in each period the policy is applied.

After statization, government-owned capital-good firms are endowed with a new **technological set**:

$$A_{i,t+1}^{\tau} = (1 - x_6) \max_z A_z^{\tau},$$

$$B_{i,t+1}^{\tau} = (1 - x_6) \max_z B_z^{\tau},$$

$x_6 \in [0, 1]$  is a parameter defining the firm initial distance from the technological frontier.

3

Model results  
*The effects of industrial policy*

# Model validation

## *New stylized-facts matched*

The Labor-augmented K+S model currently matches **over 20** stylized facts (SFs).

Based on the proposed “bare-bones” SOE-based industrial policy, K+S adds **new SFs** to the list:

- ▶ **SF1:** a more productive economy, and enhanced growth over the long run;
- ▶ **SF2:** improved and less uncertain aggregate innovation dynamics;
- ▶ **SF3:** positive contribution to the export of capital-goods;
- ▶ **SF4:** positive correlation with aggregate real wage dynamics and wage share.

# Baseline macroeconomic performance

## *North (black) vs. South (blue), no policy*

No policy scenario, only difference among countries is education expenditure. MC median values.

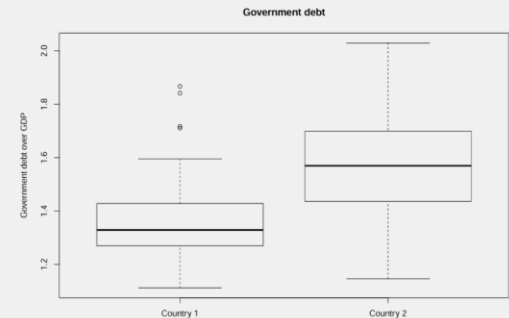
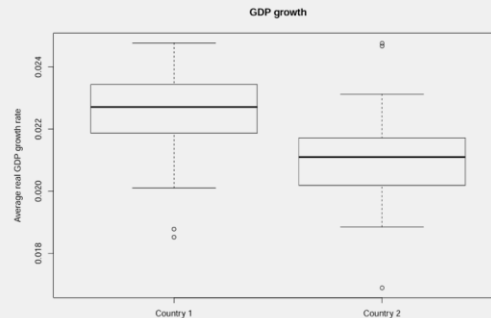
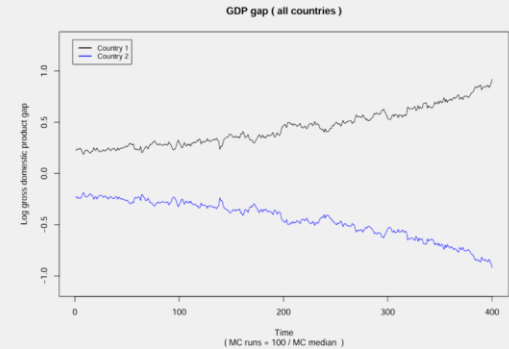
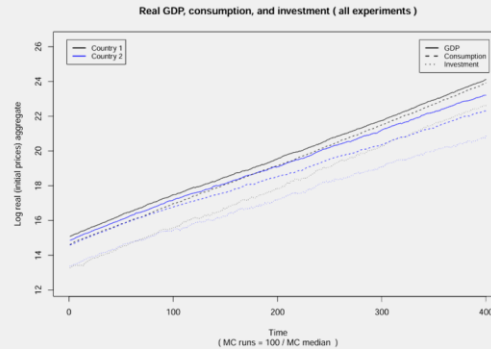
Real GDP, investment and consumption: permanent divergence

GDP gap: slow exponential divergence

$$\tilde{Y}_N = \frac{Y_N - Y_S}{Y_N}, \quad \tilde{Y}_S = -\tilde{Y}_N$$

GDP growth distribution: systematic separation most cases

Government debt: significant worse profile of the South



# Baseline trade asymmetries

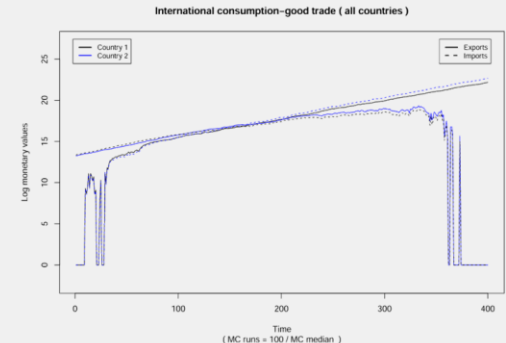
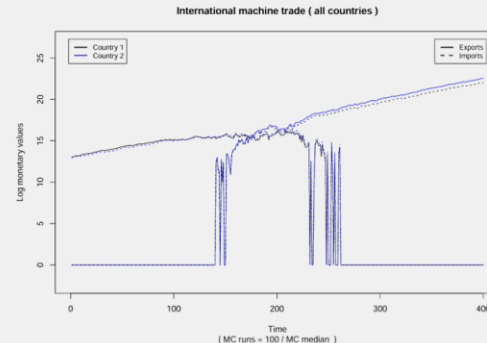
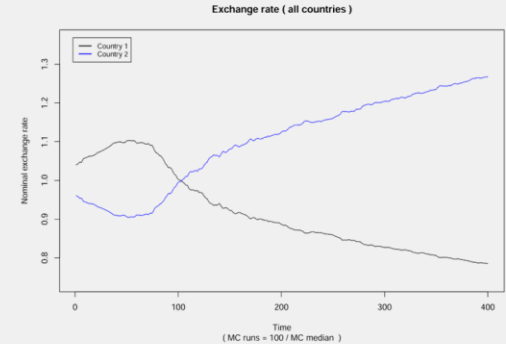
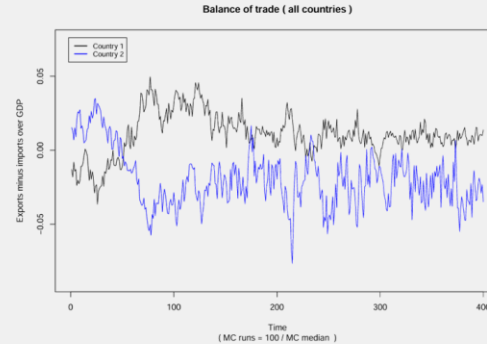
## *North (black) vs. South (blue), no policy*

**Balance of trade on GDP:** persistent unbalance between countries

**Exchange rate:** consistent devaluation of South currency

**Int'l capital-good trade:** slow specialization of South, due to lower (wage) costs

**Int'l consumption-good trade:** fast specialization of North, due to higher productivity



# The role of SOEs (1)

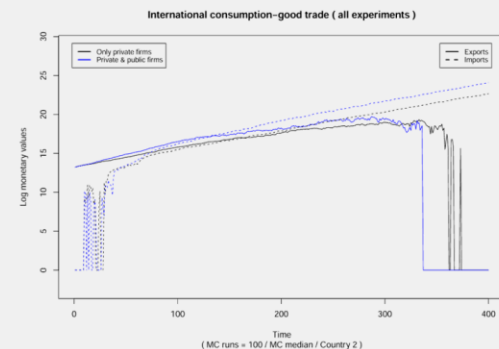
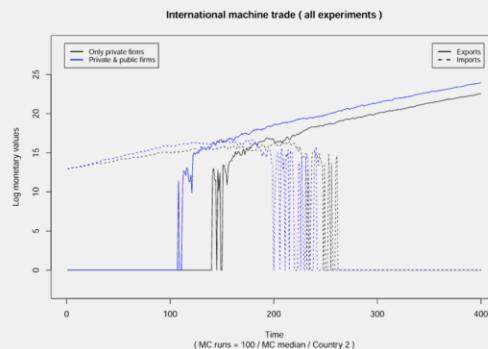
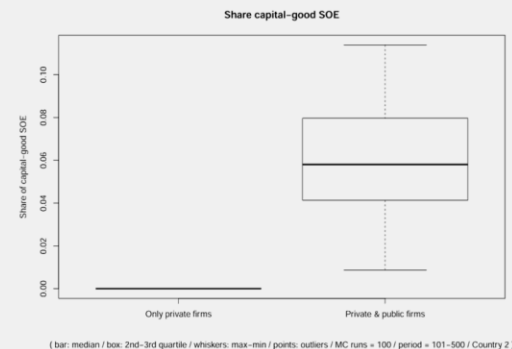
## *No (black) vs. SOE (blue) policy*

**Share of SOE number of firms:** SOE policy fades away endogenously.

**Distribution of SOE market share:** share of SOEs keeps relatively small (2-10%)

**Int'l capital-good trade:** SOEs significantly accelerates specialization of the int'l machine market.

**Int'l consumption-good trade:** SOEs also stimulate the specialization of the int'l consumption-good market.





# The role of SOEs (2)

## *No (black) vs. SOE (blue) policy*

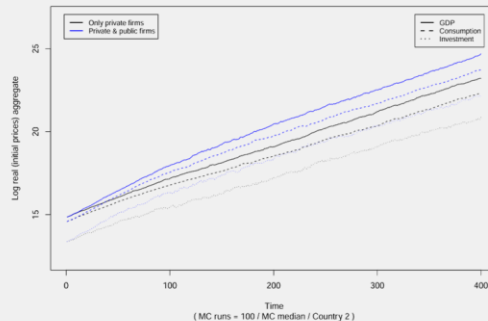
**Real GDP, consumption, and investment:** SOE impact in macro dynamics is very significant.

**Sectoral productivity:** the macro driver is diffusion of better capital-goods among the consumption-good sector improving labor productivity.

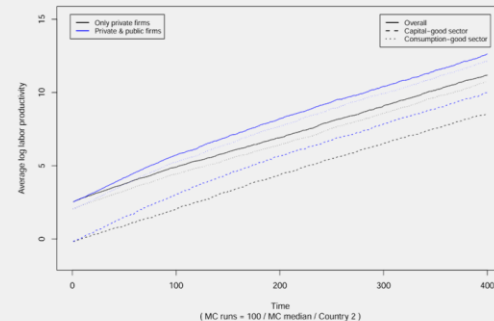
**Real mean wage:** increased labor productivity trickles down to wages

**Gov't debt:** public debt is improved because of reduced unemployment and increased tax revenues from firms

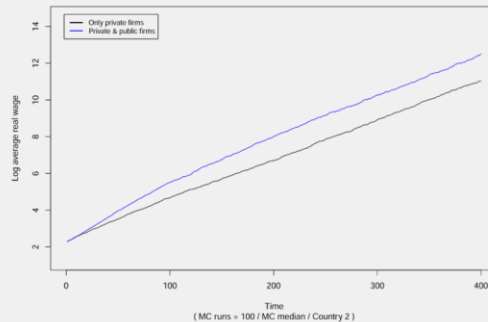
Real GDP, consumption, and investment ( all experiments )



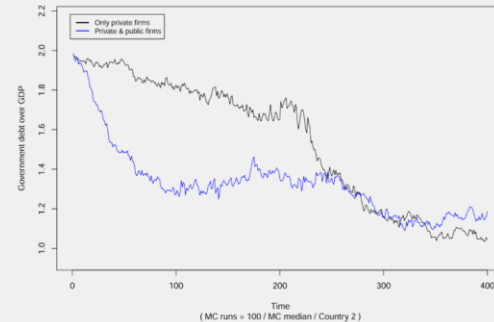
Productivity by sector ( all experiments )



Real wage ( all experiments )



Government debt ( all experiments )



# SOE policy selectivity

## *Evaluating statization thresholds*

Experiment increasing the statization technology threshold  $\gamma_1^g$  from baseline 1 (black) to 0.5 (blue), and 1.2 (red).

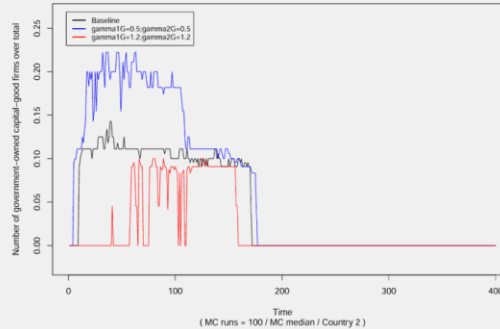
**Share of SOE number of firms:** lower threshold increases number of firms but does not accelerate the process.

**Real GDP, consumption, and investment:** there are decreasing gains on statization strategy.

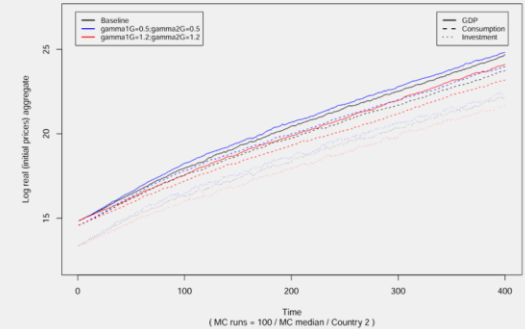
**Int'l capital-good trade:** lower threshold accelerates specialization.

**Gov't debt:** statization thresholds do not affect public debt.

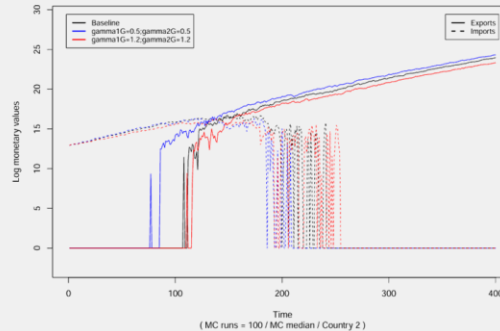
Share of public capital-good firms ( all experiments )



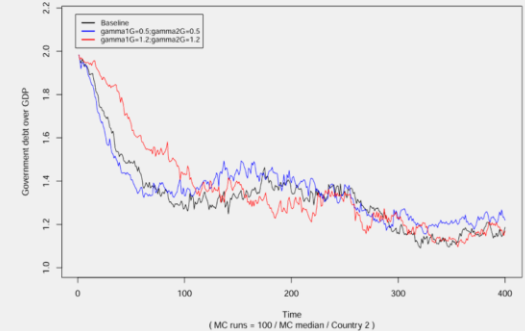
Real GDP, consumption, and investment ( all experiments )



International machine trade ( all experiments )



Government debt ( all experiments )



# 4

Conclusion

*Key messages & next steps*

# Summary of results

## *Positive consequences of SOE-based policy*

In a (yet) theoretical ABM, we evaluate the effect of explicitly modeling **SOEs** which are responsible for operating as instruments for **industrial policymaking** in a North-South scenario.

Initial differences in **education levels** persistently affected **country performance**, trade balance and labor markets through different channels and feedback mechanisms, before industrial policy is used.

The rising of SOEs due to a rescue policy in favor of top-tech (but failing) private failing firms led to **better** macroeconomic and technological performance in the South, fostering **convergence**.

SOEs in capital-good market accelerated the pattern of **specialization** of international trade for **both** markets, including consumption.

SOE market share remained **small**, preserving the **competitive** and mostly **private** nature of the capital-good sector.

The **fiscal costs** of SOE-based policy tended to be **negative** (surplus!).

# Next steps

## *Opportunities for model development*

New model developments may look at specific schemes adopted by **SOEs targeting**, for example, inequality reduction, low-carbon transition, or the adoption of targeted technologies.

There are opportunities to **calibrate** and **extend** the model to explore specific, real-world scenarios, from the inclusion of **additional sectors** (e.g., green energy), to **micro-calibration** (firm and households).

**History-oriented** analyses, applied to **case studies** on specific country and historical periods are also a natural way forward of a the current general-oriented setting.

5

Q&A  
*Discussion*



*Thank you*

**Contact:** [mcper@unicamp.br](mailto:mcper@unicamp.br)

C3A, a program founded and hosted by  **WORLD BANK GROUP**